

[EBRO FOODS, S.A.](#)

[ANNUAL GENERAL MEETING 2019](#)

Attendance Card, Postal and Electronic Vote and Proxy Form

The Board of Directors of EBRO FOODS, S.A. has called the Annual General Meeting of shareholders to be held in the Auditorium Rafael del Pino, calle Rafael Calvo no. 39-A, Madrid, at 12.30 on 4 June 2019 on first call, or at the same time on 5 June 2019 on second call.

As occurred last year, shareholders are advised that **THIS GENERAL MEETING WILL FORESEEABLY BE HELD THIS YEAR TOO ON FIRST CALL, i.e. AT 12.30 ON 4 JUNE 2019.**

Holder:	Address:

Securities Account Code	Number of Shares	Number of Votes	Card Number

The legitimate holder may use this card to attend the General Meeting in person, appoint a proxy or exercise their electronic or postal vote, by completing and signing the corresponding section and delivering or sending it to the company as indicated in the Rules for Postal and Electronic Voting and Proxies published on the company's website (www.ebrofoods.es).

If both sections are signed, the postal/electronic vote will prevail and the proxy will be null and void.

In any case this card will only be valid if it is correctly completed and accompanied by the attendance card issued by the institution at which you have deposited your shares, duly signed.

[PERSONAL ATTENDANCE OF THE GENERAL MEETING](#)

If you intend to go to the General Meeting, sign below and present this card on entry, together with the attendance card issued by the institution at which you have deposited your shares.

Signature of attending shareholder

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Madrid, 2019

PROXY

APPOINTMENT OF PROXY

I, the shareholder issued with this card, grant a proxy to represent me at the General Meeting in favour of: (Mark only one of the following boxes. If you mark the second or fourth boxes, you should name the proxy. In order for this proxy to be valid, you must sign in the appropriate space below).

- The Chairman of the General Meeting
- The Director
- The Secretary of the General Meeting
- Mr/Ms, identity card no.

If none of the foregoing boxes are marked or the name of the proxy is not indicated where appropriate, or in the event of any doubts in this regard, the proxy shall be deemed granted in favour of the Chairman of the General Meeting.

VOTING INSTRUCTIONS ON THE RESOLUTIONS PROPOSED ON THE AGENDA

Put an X in the corresponding box. If no boxes are marked, you will be considered to have issued specific instructions to the proxy to vote for the resolution as proposed by the Board of Directors.

		For	Against	Blank	Abstention
Item One	1.				
	2.				
Item Two					
Item Three					
Item Four					
Item Five					
Item Six					
Item Seven					
Item Eight					
Item Nine					
Item Ten					
Item Eleven (*)		N/A	N/A	N/A	N/A
Item Twelve					

(*) This item is purely informative and will not be put to the vote.

SUBSTITUTION OF THE PROXY IN CONFLICTS OF INTEREST

If the proxy is affected by a conflict of interest in respect of any of the proposals put to the vote at the General Meeting, on or off the agenda, the proxy for the vote in question will be deemed made in favour of the person nominated by the proxy to substitute him, unless you, the represented shareholder, name another person in the space below:

Mr/Ms, identity card no.

As indicated in the notice of call to the AGM, when proxies are granted to the Chairman of the General Meeting or a Director, if the proxy is in a conflict of interest in respect of one or several of the issues submitted to the General Meeting, the proxy for the issue(s) in question shall be deemed granted to the Secretary of the General Meeting, unless the shareholder has indicated another person in the space provided above.

EXTENSION OF THE PROXY TO BUSINESS NOT INCLUDED ON THE AGENDA

Save otherwise indicated by the represented shareholder by marking “no” below (in which case the proxy will be considered instructed to abstain), the proxy will be deemed extended to all and any issues which may be put to the vote at the General Meeting, even if they are not included on the agenda. In this case, the proxy shall vote howsoever he may consider in the best interests of the represented shareholder. NO

GRANTING OF PROXY. POSTAL/ELECTRONIC PROXY

This card, duly completed and accompanied by proof of the principal's shareholder status, shall be:

- a) presented by the named proxy on entry to the Annual General Meeting; or
- b) sent to the Company as indicated in the Rules for Postal and Electronic Voting and Proxies published in the notice of call and on the company's website (www.ebrofoods.es). In this case, the proxy shall indicate his/her status as proxy on entrance to the Annual General Meeting and provide the details of the principal.

Signature of shareholder granting the proxy

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In, on 2019

POSTAL AND ELECTRONIC VOTE

If, prior to the date of the General Meeting, the shareholder in whose favour this attendance card has been issued wishes to vote by post or online on the proposals included on the agenda, put an X in the corresponding box below, indicating the desired vote.

If none of the boxes are marked for all or any of the items on the agenda, you will be considered to vote for the resolution as proposed by the Board of Directors. In any case, apart from the provisions of law, the Articles of Association and the Regulations of the General Meeting, you must comply with the rules included in the notice of call and on the company's website (www.ebrofoods.es).

		For	Against	Blank	Abstention
Item One	1.				
	2.				
Item Two					
Item Three					
Item Four					
Item Five					
Item Six					
Item Seven					
Item Eight					
Item Nine					
Item Ten					
Item Eleven (*)		N/A	N/A	N/A	N/A
Item Twelve					

(*) This item is purely informative and will not be put to the vote.

Any shareholder casting a postal or electronic vote will be considered present for the quorum of the General Meeting.

The Postal/Electronic Vote must be sent to the Company as indicated in the Rules for Postal and Electronic Voting and Proxies published on the company's website (www.ebrofoods.es)

Signature of shareholder

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In, on 2019

AGENDA

- One.** 1.1. Examination and approval, if appropriate, of the separate and consolidated annual accounts and the management report (including, as appropriate, the Consolidated Statement of Non-Financial Information and the Annual Corporate Governance Report) of Ebro Foods, S.A. for the year ended 31 December 2018.
- 1.2. Separate examination and approval, if appropriate, of the Statement of Non-Financial Information of the consolidated Group included in the consolidated management report for the year ended 31 December 2018.
- Two.** Examination and approval, if appropriate, of the actions and management of corporate affairs by the Board of Directors of Ebro Foods, S.A. during the year ended 31 December 2018.
- Three.** Examination and approval, if appropriate, of the application of profit obtained during the year ended 31 December 2018, including the cash payment of an annual dividend of 0.57 euros per share.
- Four.** Approval, if appropriate, of the remuneration of directors for their duties as such.
- Five.** Re-election and appointment as director of Pedro Antonio Zorrero Camas.
- Six.** Alteration of Article 22 (“Remuneration”) of the Articles of Association.
- Seven.** Approval, if appropriate, of the Directors’ Remuneration Policy for 2019, 2020 and 2021.
- Eight.** Advisory vote on the Annual Directors’ Remuneration Report for 2018.
- Nine.** Authorisation of the board of directors to make a financial contribution to the Ebro Foods Foundation.
- Ten.** Approval, if appropriate, of the shorter time for calling extraordinary general meetings, pursuant to section 515 of the Corporate Enterprises Act.
- Eleven.** Information on the amendment of the Regulations of the Board agreed by the Board of Directors.
- Twelve.** Delegation of powers to put on record in a public instrument, execute, develop, rectify and implement the resolutions adopted at the Annual General Meeting.

RIGHT TO ATTEND

The General Meeting may be attended by all shareholders whose shares are entered in the corresponding accounting record five days prior to the date of the meeting and who have been issued the corresponding attendance card issued by the member of Iberclear at which their shares are deposited.

SHAREHOLDERS WISHING TO ATTEND

Any shareholders wishing to attend the General Meeting must sign the attendance card issued by the member of Iberclear at which their shares are deposited in the corresponding space (PERSONAL ATTENDANCE OF THE GENERAL MEETING), presenting it on entry to the General Meeting.

In order to attend the AGM, this card must be accompanied by the card issued by the member of Iberclear at which your shares are deposited.

SHAREHOLDERS WISHING TO APPOINT A PROXY USING THIS CARD

Any shareholder who does not plan to attend the General Meeting may be represented by a proxy. For this purpose, it is necessary to complete the PROXY section and sign in the corresponding space. The proxy form, accompanied by the card issued by the member of Iberclear at which the shareholder granting the proxy has deposited his shares, may be either presented by the proxy on entry to the General Meeting or sent to the company in accordance with the Rules for Postal and Electronic Voting and Proxies published on the company's website (www.ebrofoods.es).

SHAREHOLDERS WISHING TO USE THIS CARD FOR A POSTAL OR ELECTRONIC VOTE

Any shareholders who so wish may vote prior to the AGM, for which purpose they must complete the section POSTAL AND ELECTRONIC VOTE and sign in the corresponding space. The completed postal/electronic voting card, accompanied by the card issued by the member of Iberclear at which the shareholder casting a postal or electronic vote has deposited his shares, shall be remitted to the Company in accordance with the Rules for Postal and Electronic Voting and Proxies published on the company's website (www.ebrofoods.es).

VOTE SPLITTING AND PROXIES

Any undertakings legitimately recognised as shareholders by virtue of the accounting record of their shares but acting on behalf of several individuals may split votes and vote differently in fulfilment of different voting instructions, as the case may be.

For this purpose they may use attendance cards of Ebro Foods, S.A. in such number as may be necessary to split the vote, accompanied in all cases by the cards issued by the depositaries.

The intermediaries contemplated in the preceding paragraph may delegate the votes to each of the indirect holders or to third parties designated by the latter, with no limit on the number of delegations that may be made.

ELECTRONIC SHAREHOLDER FORUM

An electronic shareholders' forum is enabled for this general meeting on the company's website (www.ebrofoods.es). Access to the forum is permitted, with due guarantees, to both individual shareholders and any voluntary pooling that may be created in accordance with the applicable laws and regulations. The purpose of this forum is to facilitate communication among them prior to the general meeting. The regulations of the Shareholders' Forum are available on the company's website (www.ebrofoods.es).

**The English version of this document is purely informative.
In the event of any discrepancy between the Spanish and English versions of this
document, the Spanish version will prevail.**