

[G4-18] [G4-24] [G4-27]

This report was prepared following the guidelines of the International Integrated Reporting Council (IIRC) and the Global Reporting Initiative (GRI), G4 guidelines and the food sector supplement. Consequently, the report includes some of the basic contents promoted by both guidelines, those of the GRI being marked with the corresponding indicator.

Dialogue with stakeholders

The Ebro Group engages in constant dialogue with its stakeholders to identify their principal concerns and incorporate their suggestions in the design and implementation of its Corporate Social Responsibility (CSR) action plans.

The company's main groups of stakeholders are:

- Shareholders
- ➤ Customers, consumers and distributors
- **Employees**
- Suppliers
- ➤ Society (Administration, NGOs and other institutions)
- Media

The frequency and form of communication with each group varies according to the company of the Ebro Group and the reason for the consultation or meeting, with at least one a year. Much of this dialogue is conducted directly by the parent company.

Channels of dialogue with our stakeholders

STAKEHOLDERS	CHANNELS OF DIALOGUE BETWEEN THE EBRO GROUP AND ITS STAKEHOLDERS
Shareholders	Corporate website
	Electronic shareholders' mailbox
	Shareholders' office
	CNMV regulatory announcements
	Investor Relations Department
	Meetings with analysts and investors
	Roadshows
	General Meeting of Shareholders
	Quarterly reports
	Annual Report
	Social networks
	Press releases
	Reporting channel of the Code of Conduct (COC)

Channels of dialogue with our stakeholders

STAKEHOLDERS	CHANNELS OF DIALOGUE BETWEEN THE EBRO GROUP AND ITS STAKEHOLDERS
Employees	Corporate website and websites of our subsidiaries
	Corporate Intranet
	Suggestion box
	Social networks
	Mailbox
	Digital newsletter
	Blogs (corporate and brand)
	Mailshots
	Department Days
	Works Council
	HR contacts
	Corporate Communications Department
	Annual Report
	Reporting channel of the COC
	Corporate website and websites of our subsidiaries
	Customer services department
	Electronic mailboxes in each of the Group companies
	Parent company mailbox (comunicacion@ebrofoods.es)
	Advertising and Marketing
	Satisfaction surveys
Customers, consumers and distributors	Regular one-to-one meetings and visits
	Social networks
	Blogs (corporate and brand)
	Trade fairs, forums and conferences
	Annual Report
	Reporting channel of the COC
Suppliers	Corporate website and websites of our subsidiaries
	Meetings with the Purchasing Departments of Group companies
	Supplier Code of Conduct
	Regular visits to suppliers
	Surveys
	Assessments through Sedex
	Annual Report
	Social networks
	Reporting channel of the COC

Channels of dialogue with our stakeholders

STAKEHOLDERS	CHANNELS OF DIALOGUE BETWEEN THE EBRO GROUP AND ITS STAKEHOLDERS
Society	Corporate website and websites of our subsidiaries
	Website of the Ebro Foods Foundation
	Social networks
	Corporate blog
	Annual Report
	Communications and CSR Department
	Press releases
	Parent company mailbox (comunicacion@ebrofoods.es)
	Meetings with NGOs and social action institutions
	Meetings with local authorities
	Meetings with resident associations
	Reporting channel of the COC
Media	Corporate website and websites of our subsidiaries
	Corporate Communications Department
	Parent company mailbox (comunicacion@ebrofoods.es)
	Press releases
	CNMV regulatory announcements
	Social networks
	Corporate blog
	Regular meetings with different media
	Interviews
	Surveys and questionnaires
	Annual Report



